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## LETTER FROM THE PRESIDENT

This past year has been nothing short of extraordinary for the University of Georgia, marked by remarkable progress and groundbreaking achievements. Through the steadfast commitment of our exceptional donors, we elevated our teaching, research, and service to new heights and demonstrated that our trajectory is soaring. Through your generosity, our campus community continues to show the world all that UGA can accomplish.

We are enhancing our academic offerings and support programs, and our students are thriving in exciting ways. We celebrated back-to-back Rhodes Scholars in 2023 and 2024, advancing UGA to be one of the top three producers of scholars among public institutions in the last 30 years. UGA students are staying and succeeding all the way through graduation with an average retention rate of nearly 95% and a six-year completion rate of 88%, well above many of our peer institutions. Through these honors and more, we extended our *U.S. News & World Report* ranking in the top 20 among the nation's best public universities for the eighth consecutive year.

With our land-grant mission in full force, we are expanding initiatives to improve the lives of those in Georgia and beyond. One of the most significant examples of this comes with the establishment of the UGA School of Medicine, which will educate and train more doctors to serve the citizens of Georgia and provide critical resources to move important research forward. Our interdisciplinary research centers, which are already working on treatments for neurocognitive diseases including Alzheimer's and Parkinson's, will expand the vital work to tackle some of the greatest health challenges facing society.

Our faculty are also focused on securing a healthier planet for future generations to succeed and prosper. Our e-mobility initiative aligns cutting-edge research and development around electric vehicles with experiential learning opportunities for students to help prepare the next generation of innovative leaders to keep driving the electric mobility industry. Thanks to the impressive work of our faculty, UGA exceeded half a billion dollars in annual research and development expenditures, marking the fifth consecutive year of growth for the University.

None of these extraordinary accomplishments would be possible without the backing of you, our loyal supporters. You answered the call to be a champion for UGA like never before, helping us achieve a record fundraising total of \$275.2 million. These phenomenal efforts will help us amplify the positive impact of our students, faculty, and staff across campus.

I want to thank you for making all these achievements possible and for your continued support of the University of Georgia. It is my pleasure to present this year's annual report, and I hope you enjoy reading about our exciting success in the pages that follow. Now more than ever, it truly is a great time to be a Georgia Bulldog.

**JERE W. MOREHEAD**  
*President, University of Georgia*



## LETTER FROM THE FOUNDATION CHAIR

As chair of the University of Georgia Foundation, I write to you during a particularly momentous time for the University, and I feel extraordinarily lucky to be in this position.

While it was a time of beginnings for me as a first-year chair, the University also enjoyed several significant beginnings this year. Jill S. Walton (BSA '99, MPA '03) became UGA's vice president for development and alumni relations and executive director of the UGA Foundation after serving in an interim role; Adam Roell (BSEd '10) became executive director of alumni relations; and the UGA School of Medicine became a reality, breaking ground on a new facility that will educate the physicians our state so desperately needs.

It is thrilling that these beginnings coincide with UGA's most successful fundraising year in history: \$275.2 million to support the University for generations. This amount drove our three-year rolling average to an all-time high of \$258 million and it created 127 new scholarship endowments, 19 new faculty endowments, and countless other improvements to the University.

As a result, UGA Foundation assets reached \$2 billion this year, making the Foundation's task of carefully managing those assets for the betterment of the University all the more important. Our Board of Trustees is proud to assist in this duty. In FY24, the board allocated over \$9.1 million to priority areas, including need-based aid, experiential learning, faculty support, and numerous facilities upgrades.

But the work we do is eclipsed by the collective effort of the Bulldog Nation. In October, we trounced the Gators on and off the field, setting a record for gifts during our annual Beat Week fundraiser. In March, we set a single-day record for gifts on Dawg Day of Giving. Our Georgia Women Give initiative—which sent 20 first-year students on study abroad trips this year through donors' contributions—has attracted 152 donors of \$25,000 or more. And the School of Medicine has already received millions of dollars to support a cutting-edge facility.

That's a long way of saying, "I am so proud to be a Bulldog." Thank you to our donors, alumni, and friends for continuing to elevate this incredible University, and thank you to our faculty, staff, and students for doing the work that drives this institution forward.

Go Dawgs!

**ALLISON C. AUSBAND**  
*Executive Vice President and Chief Customer  
Experience Officer, Delta Air Lines*

# EMPOWERING FUTURE LEADERS AND INNOVATORS

**UGA STUDENTS ARE ACHIEVING TREMENDOUS SUCCESS ACROSS THE BOARD.**

*From setting new academic records to conducting advanced research, our students are unleashing their potential and preparing to meet the challenges of the 21st century.*



# ACHIEVING EXCELLENCE

UGA students thrive in an environment that elevates instruction and student engagement. They seize every opportunity and use those experiences to prepare for fulfilling careers and strengthen their communities.

UGA is one of the top three producers of Rhodes Scholars among public institutions in the last 30 years—including back-to-back scholars in 2023 and 2024. And for the second year in a row—and the sixth time in 12 years—UGA has been named a top producer of Fulbright student recipients.

Demand for a UGA education reached an all-time high with 41,615 students enrolling in the fall of 2023. UGA's Class of 2027 includes students from 138 Georgia counties, 45 states (plus Washington, D.C.), and 18 nations with approximately 82% of first-year students being Georgia residents.

CONGRATULATIONS,  
GRADUATES!





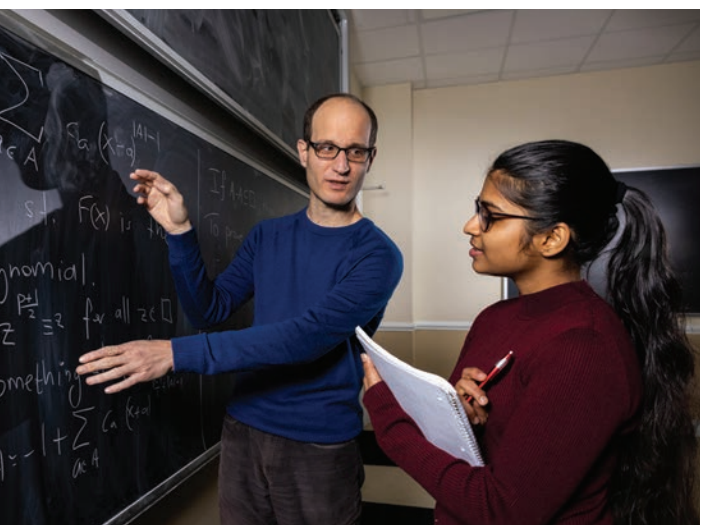
## STUDENT ENGAGEMENT

UGA continues to outpace its peers in both retention and completion rates. The average retention rate at our peer institutions is 91%, while the average six-year completion rate is 80%. UGA's first-year retention rate rose to nearly 95% this year, and the six-year completion rate held steady at 88%.

To better support student success, the University has expanded its tutoring, mentorship, and peer learning programs, offering free peer tutoring in nearly 300 undergraduate courses plus writing support and standardized test preparation.



## TOP PRODUCER OF FULBRIGHT U.S. STUDENTS



## GRADUATE EDUCATION

Graduate students are vital in fulfilling the teaching, research, and service missions of UGA, and elevating graduate education remains a top priority for the University. This year, UGA raised almost \$10 million in private funds to support graduate and professional students and help them achieve their personal and professional goals.

Meanwhile, our graduate and professional programs are among the nation's best, according to rankings from *U.S. News and World Report*. Several UGA schools, programs, and specialties earned places in the top 10, including the School of Public and International Affairs (ranked No. 4 overall), the UGA School of Law (No. 7 among public institutions), and the Louise McBee Institute of Higher Education (No. 7 higher education administration program in the nation).

# #1

**BEST VALUE IN  
LEGAL EDUCATION**  
*NATIONAL JURIST*

**TOP 3 PRODUCER OF  
RHODES SCHOLARS**  
U.S. PUBLIC UNIVERSITY  
IN THE LAST 30 YEARS

# #1

**BEST HONORS COLLEGE**  
*COLLEGE TRANSITIONS*



## MARIAH CADY

*AB '23, Russian and International Affairs*

Mariah Cady, 2024 Rhodes Scholar, is one of only 32 students in the U.S. to be chosen for this year's prestigious fellowship. Mariah's research in global politics and human security earned her a spot at the University of Oxford, where she is pursuing two master's degrees.

In 2023, Mariah studied in Germany on an international student exchange and traveled to Kazakhstan as a Boren Scholar. She is learning eight languages in preparation for a career in diplomacy, where she hopes to work with governments to improve refugee settlement policies.

While at UGA, Mariah was a Foundation Fellow, Jere W. Morehead Honors College student, and a Security Leadership Program Fellow in UGA's School of Public and International Affairs. Like 2023 Rhodes Scholar Natalie Navarrete, she was a student in the UGA Russian Flagship Program and participated in the UGA Russian Club.

**"I'm especially grateful for all the support I receive from the UGA community. I couldn't have come so far without the encouragement from my classmates, mentors, and educators at the University."**

# ELEVATING LEARNING

UGA students engage in an education that better prepares them for a fulfilling life after graduation. The University has invested in student learning experiences, advancing opportunities in experiential learning and reshaping courses to engage students in evidence-based teaching practices that develop teamwork and critical thinking skills.

In 2023, our students completed nearly 29,000 hands-on learning experiences—a 15% increase over 2022. With University support, faculty continue to enhance and redesign courses to increase engagement and knowledge retention.





## ACTIVE LEARNING

Classroom debates, role-playing, gamification, and peer-teaching are active learning methods that UGA faculty use to better engage their students in the classroom. Tina Carpenter, a 2024 Meigs Teaching Professor from the Terry College of Business, teaches a course that she redesigned using a UGA Learning Technologies Grant. Students conduct live interviews with avatars, collect evidence, and build data analytics through a simulated fraud case using AI.

Lori Johnston from the Grady College of Journalism and Mass Communication won a 2024 Creative Teaching Award after she transformed a course using mock press conferences and beat pitch competitions judged by professional editors and reporters. Last year, she created an exercise that encourages aspiring journalists to meet people on their reporting beats, seek out resources in and outside the college, and connect with faculty and alumni.

MORE THAN  
**\$725K**  
IN SCHOLARSHIPS AWARDED TO SUPPORT  
EXPERIENTIAL LEARNING OPPORTUNITIES

## EXPERIENTIAL LEARNING

Students at UGA accelerate their education by pairing hands-on activities with classroom learning. UGA is one of the nation's largest universities to offer hands-on learning experiences—internships, research opportunities, and study abroad programs—to 100% of undergraduate students.

A recent student impact trip brought together students from different majors—microbiology, computer science, and risk management—to volunteer at the UGA Skidaway Institute of Oceanography. Their classroom learning took on real-world meaning as they orchestrated a marsh cleanup, handled live animals, and studied plant life in the field.

Connect Abroad, a new initiative that combines experiential learning and global education, completed its inaugural pilot program this spring. Connect Abroad seeks to create a new generation of global citizens at UGA by allowing students to study abroad in their first year and opening doors for students who might not otherwise get the opportunity.

## AUTUMN HAMPTON

*AB '25, Sociology, BS '25, Biochemistry and Molecular Biology*

When it comes to her future as an OB-GYN specializing in oncology, Autumn Hampton isn't leaving anything to chance. A biomedical physiology program ambassador and co-founder of the biomedical physiology society, this aspiring doctor also works part-time as a resident care assistant at Arbor Terrace. In her "spare time," Autumn volunteers with the executive board for Kesem, a nonprofit organization providing free summer camps and year-round peer support for children in the Athens community impacted by a parent's cancer.

Autumn has been involved with the Center for Undergraduate Research Opportunities as a CURO Honors Scholar since her first year at UGA. Her research on identifying the cell of origin for pediatric glioblastomas is a critical step in improving drug development and precision therapy for cancer treatment.

**"I want to be a positive part of someone's cancer journey and be an advocate for the people in my community. I've always known that I wanted to be a doctor, and this is the best way for me to make a difference."**



# SUPPORTING STUDENT WELL-BEING

The University supports the physical and mental well-being of the entire UGA community. The Well-Being Resources initiative was launched in 2020 as part of Student Affairs' 2025 strategic plan and continues to offer a robust support system for our campus community.

We recently opened a Triage and Acute Care Clinic at the University Health Center that affords students greater access to health care services and digital resources that are dedicated to improving mental health.

The University also installed well-being hubs around campus that provide quiet spaces where students can relax, reflect, and connect with other helpful resources on campus. UGA's upcoming dining, learning, and wellness center will add approximately 68,000 square feet for student support, including medical and mental health services and nutrition counseling.



## MENTAL HEALTH SERVICES

Supporting mental and emotional health is a core priority for the University and includes counseling and therapy services, stress-management workshops, and classes on managing mental health.

In the past year, the University has also increased availability for UGA's Counseling and Psychiatric Services by providing more clinicians during business hours who are dedicated to meeting with students when they need support.

# TOP 3

## MILITARY FRIENDLY INSTITUTION FOR 7 CONSECUTIVE YEARS

*VIQTRY MEDIA*

## SAFETY INVESTMENTS

Campus safety is the University's highest priority. UGA has invested more than \$23 million over the last eight years to hire more police personnel, add an extensive security camera network, enhance lighting on campus, establish a nightly rideshare program, and create the UGA Safe App. UGA also established a new Campus Safety Ambassador program, which trains individuals to escort students to on-campus locations in the evenings and nights. Ambassadors are strategically located across campus and can respond to student calls from 7:00 p.m. to 3:00 a.m.

In addition, the University is converting nearly 400 lights on campus to LED technology for brighter nighttime lighting, and we are installing emergency call box systems equipped with cameras in strategic locations across campus. The University's RideSmart program has been extended an additional four hours a day for greater access.

## GEORGE MOORE

*AB '24, International Affairs and Political Science*

An active member of the UGA community, George Moore is not content with his own success but is determined to bring his peers along with him. During his time as president of the Student Government Association, George helped advocate for new pickleball courts, an online locator for finding open group study rooms, increased visibility of the security presence on campus, and enhanced emergency alerts for students.

George also oversaw service projects through SGA where he helped to provide more than 12,000 food donations to the Northeast Georgia Food Bank and more than 400 students with professional clothing through SGA's Professional Clothing Closet.

After a busy four years, which involved interning at Delta Air Lines, completing certificate programs in both applied politics and leadership advancement, and participating in a campus ministry, George is enrolling at the University of Georgia School of Law this fall. He has traveled across the world, served his community, and gained hands-on experience preparing for a legal advocacy career.

**“Donor funding has allowed me to enjoy my UGA journey on an international level. I’ve interned in Washington, D.C., studied abroad through the Spring Break Hawaii program, and spent a Maymester in Italy studying the European Union, Italian culture, and international affairs. Donors made these experiences possible.”**



# IMPROVING LIVES IN GEORGIA AND BEYOND

**WE ARE AGENTS OF GLOBAL CHANGE** *with research that secures a healthier and more sustainable future. We are architects of innovation, and our students, faculty, and staff work with communities and businesses to improve our state. In short, we are a research powerhouse with innovation that improves people's lives.*

# PROMOTING HUMAN HEALTH

UGA researchers are breaking ground on promising new discoveries in human health.

From Parkinson's disease to brain injuries to infectious diseases, they are building solutions that improve lives. The University is investing in initiatives and products that produce results, such as new vaccines to combat the spread of infectious diseases and probiotics that relieve the effects of neurodegenerative diseases. We are advancing health care in our state, our nation, and our world.

The introduction of the UGA School of Medicine will amplify the University's ability to serve the health care needs of Georgians. UGA already receives the largest amount of NIH funding among Georgia's public research universities, and the establishment of our new medical school positions the University to advance health in Georgia and beyond.





## SCHOOL OF MEDICINE

The establishment of the UGA School of Medicine comes as the state faces a significant shortage of medical professionals. Georgia currently ranks 40th in the nation for the number of active physicians per capita and 41st for the number of public medical students per capita.

As a top 20 public university with a thriving research enterprise and vast public service network, UGA is well positioned to produce more highly trained physicians, alleviate physician shortages, and improve the state's ability to provide quality health care for its citizens.

Thanks to generous support from the state and private donations, UGA is building a new medical facility on the Health Sciences Campus. The \$50 million state investment will be matched with private contributions to build a \$100 million state-of-the-art research and educational facility.

**\$100 MILLION FACILITY**  
**WILL PROVIDE CAPACITY TO INCREASE MEDICAL STUDENT ENROLLMENT AND PROVIDE ADDITIONAL RESEARCH SPACE**



## SHELLEY NUSS

*Founding Dean of the School of Medicine*

When the new School of Medicine was established in early 2024, UGA already had the best person to lead the new enterprise. In March, Dr. Shelley Nuss was named the school's founding dean. Dr. Nuss has served as the campus dean of the Augusta University/University of Georgia Medical Partnership since 2016.

Now, she's spearheading the work to bring the medical school to life, including preparing the program for accreditation and further developing the Health Sciences Campus. Dr. Nuss envisions UGA's School of Medicine will become a pioneer in bringing engaging, evidence-based teaching practice into medical education. She's also committed to building upon the community-based service-learning curriculum that has been so successful for the Medical Partnership and impactful for the residents of the Athens community.

**“ Having the opportunity to start a medical school from the ground up will allow us to create a supportive and innovative learning experience for our future medical students. I look forward to the endless opportunities to partner with the University to create an unparalleled medical student experience.”**



## NUSS AWARDED LAMARTINE HARDMAN CUP

Dr. Shelley Nuss, founding dean of University of Georgia School of Medicine, was awarded the 2023 Lamartine Hardman Cup from the Medical Association of Georgia. One of the association's highest honors, the award recognizes a physician who has solved a problem in public health or contributed to the science of medicine, including—but not limited to—excellence in the field of medical education.

**“As a land-grant university and Georgia’s flagship research institution, the University of Georgia is uniquely positioned to address the health care needs of our state through world-class medical education, research, and community outreach.”**

- PRESIDENT JERE W. MOREHEAD

## CARING FOR OUR STATE

The UGA School of Medicine is committed to bringing more highly-trained doctors to Georgia. The new medical school builds on the success of the Augusta University/UGA Medical Partnership, which has delivered medical education and care to the Athens community since 2010. Of the graduates who have completed their residencies, 79 of the 206 Medical Partnership alumni returned to practice in Georgia, serving as primary care doctors (family medicine, obstetrics, and gynecology) and specialists ranging from endocrinologists to pediatric neurologists.

Take Hammad Aslam, who enrolled in the Medical Partnership's inaugural class. Dr. Aslam returned to Georgia after completing a physical medicine and rehabilitation residency at the University of Alabama at Birmingham and a spinal cord injury fellowship at Stanford University. He is now the medical director at Glancy Inpatient Rehabilitation Center Duluth.

“I did interview for jobs with larger spinal cord injury centers around the U.S., but there’s nothing that competes with being here, being close to home, and serving my community,” Aslam said.

# #1

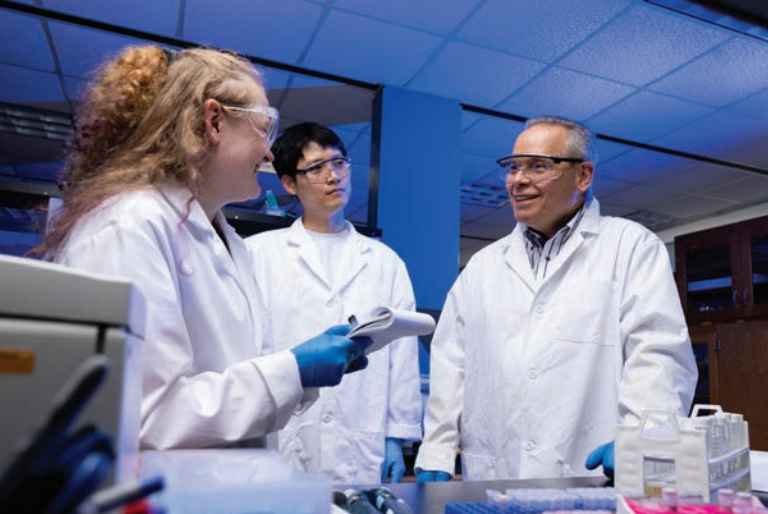
**RECIPIENT OF NIH FUNDING  
AMONG US PUBLIC UNIVERSITIES  
WITHOUT A MEDICAL SCHOOL**

# 1 OF 13

**HIGHER EDUCATION INSTITUTIONS WITH FULL-SCALE  
ONE HEALTH (PLANT, ANIMAL, AND HUMAN)  
RESEARCH OPERATIONS ON THEIR CAMPUSES**

# #9

**HIGHEST PRODUCER  
OF MEDICAL SCHOOL  
APPLICANTS IN THE U.S.**



# 65% INCREASE

## IN NIH/NSF EXPENDITURES

OVER THE PAST SIX YEARS

### INTERDISCIPLINARY RESEARCH CENTERS

When great minds work together, ideas turn into innovation. Researchers at the University collaborate across disciplines to tackle some of the world's most pressing problems.

Steven Stice, director of UGA's Regenerative Bioscience Center and Georgia Research Alliance Eminent Scholar, announced that a new stroke therapeutic for chronic inflammation-based diseases, such as Alzheimer's and Parkinson's, will soon be headed to clinical trials. Researchers at the center have also been awarded multiple grants from the National Institutes of Health (NIH) totaling \$1.1 million to study potential treatments for traumatic brain injury.

The Center on Human Trafficking Research and Outreach (CenHTRO) has identified nearly 300 trafficking cases and trained more than 4,000 individuals in prevention, protection, and prosecution response to human trafficking. Led by UGA Athletic Association Professor David Okech, CenHTRO recently received \$5.2 million from the U.S. Department of State to leverage its interdisciplinary approach to combat labor trafficking in Malawi and Zambia.

The Center for Vaccines and Immunology operates with a diverse set of experts in infectious disease, veterinary medicine, ecology, and public health. Together, they are setting new standards in immunology and vaccine development. Chet Joyner, a faculty member at the Center for Vaccines and Immunology and the Center for Tropical and Emerging Global Diseases in the College of Veterinary Medicine, received a \$1.1 million grant to perform preclinical testing of a malaria vaccine that will prevent reinfection.

### MARK TOMPKINS

*UGA Athletic Association Distinguished Professor in Virology and Immunology*

Mark Tompkins' research in infectious diseases and immunology is about more than getting people through flu season. His research connects people all over the world to deliver solutions for navigating public health during endemic diseases and addressing immediate threats against global agriculture, food supply, and trade.

Dr. Tompkins is also the new director of the Center for Vaccines and Immunology in the College of Veterinary Medicine and director of the Center for Influenza Disease and Emergence Research, which was established in 2021 from a \$92 million NIH contract. Dr. Tompkins leads an expert research team in developing new tools to detect, prevent, and treat infection from influenza and other emerging viruses.

In 2024, Dr. Tompkins joined with federal agencies—including NIH, USDA, CDC, and the FDA—to support the response to H5N1 infections in U.S. dairy cattle. His center is assessing the risk of the virus, aiding in virus testing, and helping coordinate risk assessment activities with other flu centers.

**“Leveraging the clinical expertise and resources from the College of Veterinary Medicine with our team's immunology research allows us to develop and assess next-generation vaccines and therapies. Long term, these studies have the power to advance public health on a global scale.”**



# CREATING A SUSTAINABLE WORLD

Our faculty lead research that improves the health of human beings, plant and animal life, and the world around us. From fortifying the global food supply to developing new battery technologies, our researchers are securing a healthier planet for future generations.

## JENNA JAMBECK 2024 SEC PROFESSOR OF THE YEAR

“Dr. Jambeck represents the missions of this institution so very well. Her work is not only pioneering research, but it’s relevant to today’s society.”

- PRESIDENT JERE W. MOREHEAD



## E-MOBILITY

From electric buses to mobility scooters, e-mobility makes low-emission transportation more accessible to more people. The University's e-mobility initiative helps shape research and development and prepares the next generation of innovators within the electric mobility industry. We're thinking ahead about new public policies of e-transportation, enhanced battery technology, and more sustainable transportation.

Georgia Power made a transformative gift to establish the Georgia Network for Electric Mobility in 2023. Two additional Georgia-based companies, Cox Automotive and Kia, made significant investments to join this exciting initiative as founding partners.

The Georgia Network for Electric Mobility was established to support education, research, and community outreach opportunities in e-mobility across Georgia. The initiative brings together industry leaders, faculty researchers, and communities across the state to develop sustainable transportation.

## WORLD'S FIRST HONEYBEE VACCINE

Bees are some of the most common pollinators for crops and flowering plants, including the foods we eat every day. But fatal bacterial infections for these busy insects can decimate hives and present a global problem with critical food supply implications. Dalan Animal Health is partnering with UGA faculty to commercialize the world's first honeybee vaccine.

Dalan Animal Health first found a home in UGA's Innovation District in 2022, where its innovators connected with researchers in the College of Agricultural and Environmental Sciences and the College of Veterinary Medicine. The company also provides internship and employment opportunities for students and alumni.

## AI RESEARCH

Artificial intelligence is advancing technology in cars, computers, satellites, and much more at an exponential rate. UGA faculty are using AI to innovate how we communicate, conduct research, and save lives.

The College of Engineering is exploring how AI can transform job efficiency and worker experience. Software for inventory management and monitoring assembly stations can take over repetitive tasks and elevate workers to more complex roles.

The Department of Marine Sciences in the Franklin College of Arts and Sciences uses AI to understand microscopic life. This research predicts the role of microbes in the ocean, with implications for how oceanic factors impact climate and environmental changes.

## ROBIN BUELL

*Georgia Research Alliance Eminent Scholar Chair in Crop Genomics*

Plants have an incredible impact on our lives, from the air we breathe to the food we eat. Researchers like Robin Buell are using plants to create sustainable fuels and renewable energy sources.

Dr. Buell applies our knowledge of a plant's DNA to increase crop production yields, improve plant disease resistance, and develop new biotechnology techniques. Her cutting-edge research in re-engineering poplar trees as producers of biomaterials received a \$15.8 million grant from the U.S. Department of Energy.

**“ Plants are essential components of life, and my natural curiosity about them drives so much of my research. There is a lot left to discover about improving agricultural management practices, crop yields, nutrition content, and disease resistance. ”**



# ENRICHING OUR STATE

The University strengthens the infrastructure, economy, and development of communities across every corner of the state.

The Small Business Development Center, a Public Service and Outreach unit of UGA, has helped create more than 400 new businesses across the state in 2023. In 2024, it was awarded a \$300,000 grant from the U.S. Small Business Administration to help train small businesses in rural communities in Georgia, Alabama, and Mississippi.

In fiscal year 2023, UGA Extension made more than 1.8 million face-to-face contacts with Georgians, including families, farmers, and agricultural producers, while our 4-H leadership programs served more than 150,000 Georgia children and teens.

**\$8.1 BILLION**  
*ANNUAL ECONOMIC  
IMPACT ON GEORGIA*



## POULTRY SCIENCE

Thanks to a \$54.1 million public-private partnership, the Poultry Science Building welcomed students through its doors for the first time in January. The next generation of poultry science leaders is benefiting from state-of-the-art labs, collaborative meeting spaces, and classrooms outfitted with the latest technology.

The poultry industry represents more than 25% of the agricultural income in Georgia. UGA's poultry science research helps ensure that the state will remain the global epicenter for this billion-dollar industry.

## UGA CYBERARCH

Cybercrime is a growing concern for individuals, businesses, and governments alike. UGA CyberArch takes a two-pronged approach to address this challenge in Georgia by preparing students for careers in cybersecurity and helping communities defend against cyberattacks now.

The CyberArch program pairs students with partner organizations to assess the cyber infrastructure of school districts, local governments, hospitals, and small businesses across Georgia. With seven teams developing security solutions, the program provided an estimated value of nearly \$210,000 in Spring 2024 alone.

UGA is one of three universities in the state designated as a National Center of Academic Excellence in Cyber Research. A recent \$500,000 grant from Google's philanthropic arm allows the CyberArch program to expand our efforts in cybersecurity and reach even more organizations and businesses.

## UGA MARINE EXTENSION AND GEORGIA SEA GRANT

Georgia's commercial fishing career pathway course for high school students is the first of its kind. In 2019, UGA Marine Extension and Georgia Sea Grant partnered with local schools to launch the dual-enrollment program. Since then, students have engaged in hands-on learning within the commercial fishing industry and helped to develop the state's workforce.

This unique initiative teaches students about navigation, seamanship, commercial fishing practices, and fisheries management. It is one of many stand-out programs created for Georgia's coast since the University's first marine extension program was established more than 50 years ago.

## ABIT MASSEY

*BBA '49, President Emeritus, Georgia Poultry Federation*

Abit Massey was a singular figure: a legend in the poultry industry; a UGA Alumni Association president who received presidential honors from both UGA and Georgia Tech; and a respected lobbyist who met eight U.S. presidents.

Through it all, Massey was a strong supporter of his alma mater until his passing in June 2024. His giving spanned an array of schools, colleges, divisions, and departments, including the College of Agricultural and Environmental Sciences and its new Poultry Science Building.

“Abit Massey will be remembered fondly by all of us at the University of Georgia as one of this institution's most accomplished alumni and one of its most effective champions. He played a central role in UGA's strong relationship with the poultry industry for over 60 years, but his extraordinary legacy of service and leadership extends well beyond agriculture to every aspect of our University. The impact of his contributions will be felt for generations on our campus, across our state, and beyond. ”

- PRESIDENT JERE W. MOREHEAD

# UGA FOUNDATION REPORT

*For nearly a century, the University of Georgia Foundation has been dedicated to advancing all aspects of the University's mission through private support. Today, that support averages more than \$125 million every year and funds scholarships, experiential learning, faculty positions, research, and much more.*





## LIFTING UGA TO NEW HEIGHTS

The University of Georgia Foundation (UGAF) manages over \$2 billion in assets, \$1.7 billion of which is endowed. By monitoring economic conditions and forecasts and adjusting investment strategy accordingly, the Foundation ensures that these assets generate reliable support for students, faculty, and the work of the University.

The 47 members of the UGAF Board of Trustees lead the Foundation and serve as ambassadors and advocates for UGA. Trustees also direct aid to areas of need at the University from surplus funds generated by Foundation assets and from funds annually available to the board for this purpose. In FY24, more than \$9.1 million was allocated to support the School of Medicine, need-based aid, experiential learning, faculty support, and more.

**\$275.2 MILLION**  
**TOTAL GIVING**

**\$258M**  
THREE-YEAR ROLLING AVG.

NEARLY  
**70,000**  
TOTAL DONORS

*IN FISCAL YEAR 2024*



## LADD MCCONKEY

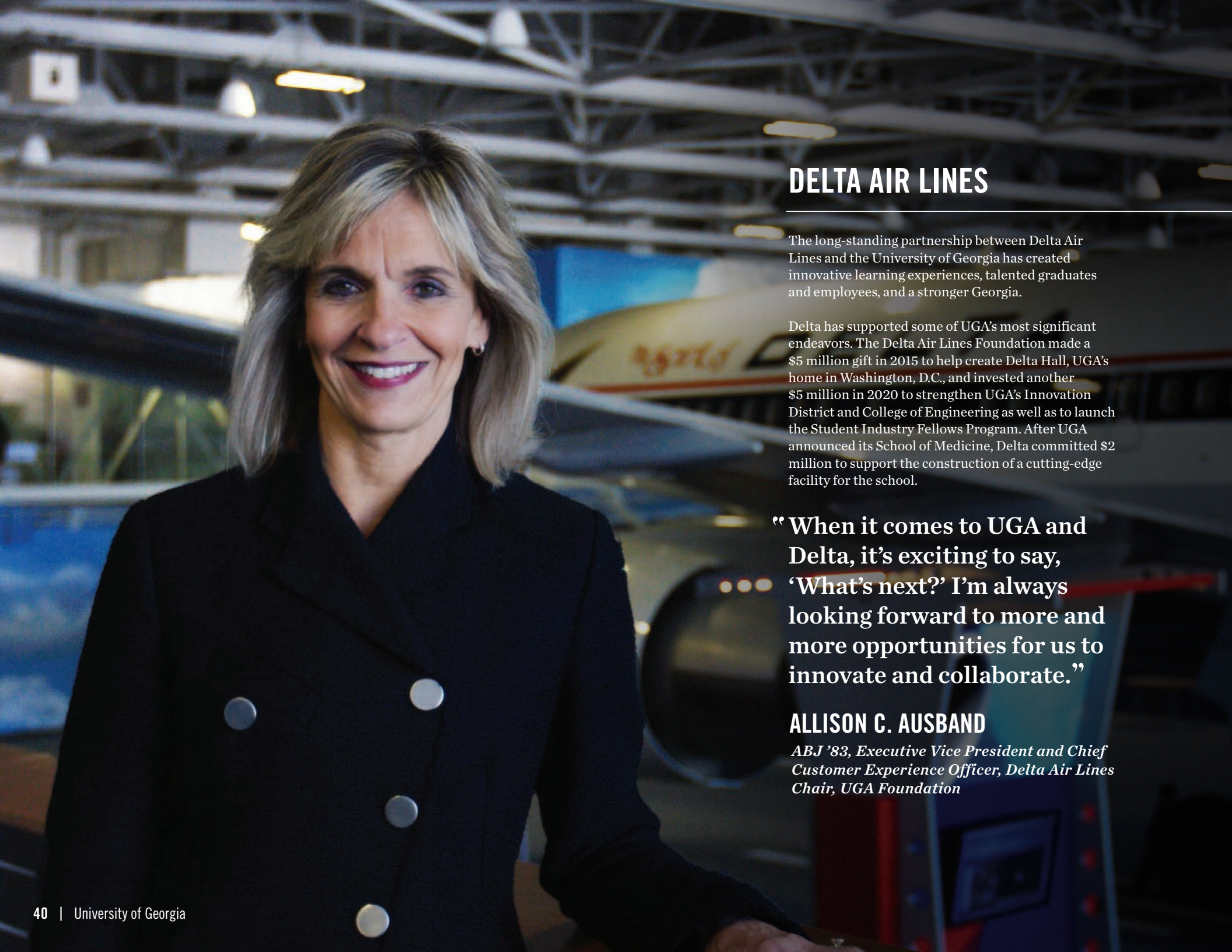
*BBA '23, Finance*

Ladd McConkey took the pass early in the second quarter of the 2023 Orange Bowl. It was supposed to be a trick play, where Ladd was looking for a teammate to pass to downfield, but the Florida State Seminoles broke up the pass option. It turned out Ladd had a few other tricks up his sleeve as he scrambled around, through, and right by defenders on his way to a 27-yard touchdown. It was just another example of the Bulldog wide receiver's wit and grit, which contributed to the Bulldogs' back-to-back football national championships.

Ladd seems to bring that heart wherever he goes—on or off the field. A member of the SEC Honor Roll, he graduated magna cum laude with a degree in finance. He also earned the 2023 Weurffel Trophy, awarded to players for community service and leadership.

He's now taking that work ethic to the West Coast, where he was drafted by the Los Angeles Chargers.

**"I learned early on in my Georgia career that the unbelievable experiences available on campus and beyond were only possible with the help from generous donors. I have been blessed beyond belief for the opportunities that donors have provided me and my teammates. I look forward to being able to give back down the road to show my appreciation for all that has been done for me."**



## DELTA AIR LINES

The long-standing partnership between Delta Air Lines and the University of Georgia has created innovative learning experiences, talented graduates and employees, and a stronger Georgia.

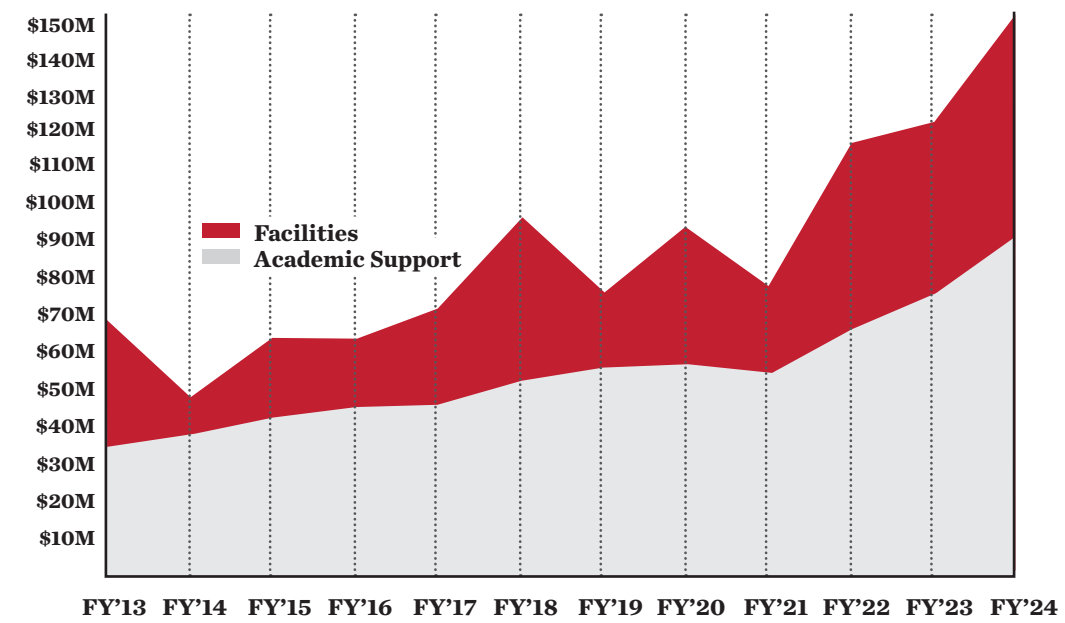
Delta has supported some of UGA's most significant endeavors. The Delta Air Lines Foundation made a \$5 million gift in 2015 to help create Delta Hall, UGA's home in Washington, D.C., and invested another \$5 million in 2020 to strengthen UGA's Innovation District and College of Engineering as well as to launch the Student Industry Fellows Program. After UGA announced its School of Medicine, Delta committed \$2 million to support the construction of a cutting-edge facility for the school.

“When it comes to UGA and Delta, it’s exciting to say, ‘What’s next?’ I’m always looking forward to more and more opportunities for us to innovate and collaborate.”

### ALLISON C. AUSBAND

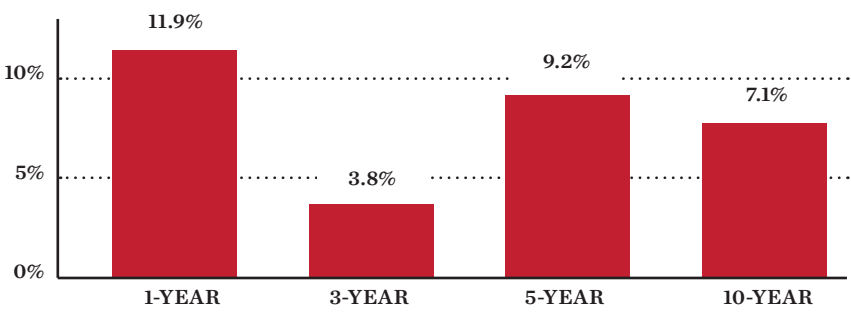
*ABJ '83, Executive Vice President and Chief Customer Experience Officer, Delta Air Lines Chair, UGA Foundation*

## FOUNDATION SUPPORT OF UGA



Each year, the UGA Foundation allocates funds, a combination of outright gifts and also endowment returns, to support the University of Georgia and its mission.

## LONG-TERM INVESTMENT RETURN



\*The Foundation's fiscal year ended June 30. Investment returns are preliminary, with some investment managers not yet reporting as of the date of publication.





## GODFREY DEPARTMENT OF ECONOMICS

The John Munro Godfrey, Sr. Department of Economics was named this year in honor of alumnus John Munro Godfrey, Sr. BBA '64, PHD '76. The naming recognizes Godfrey's distinguished career and his long-standing support of UGA and the Terry College of Business—including a transformational gift from Godfrey and his wife, Flavel. Their endowment will establish seed funds and research grants to recruit and retain top faculty; create scholarships to attract premier undergraduate, graduate, and Ph.D. students; and provide programmatic funds to elevate the educational experience and career opportunities for students.



THE 2023 CHICK-FIL-A DAWG BOWL RAISED  
**MORE THAN  
\$758K**  
TO SUPPORT NEUROLOGICAL DISEASE RESEARCH



## PARKINSON'S RESEARCH

Former UGA head football coach Mark Richt organized the 2023 Chick-fil-A Dawg Bowl, a two-week fundraiser in October that rallied over 1,330 donors to give more than \$758,000 in support of neurological disease research. In November, the Isakson Initiative—a neurocognitive disease research advocacy group created by the late Sen. Johnny Isakson (BBA '66) for whom UGA's Isakson Center for Neurological Disease Research is named—gave \$1.4 million to support the Isakson Center's initiatives, including creating two distinguished professorships.

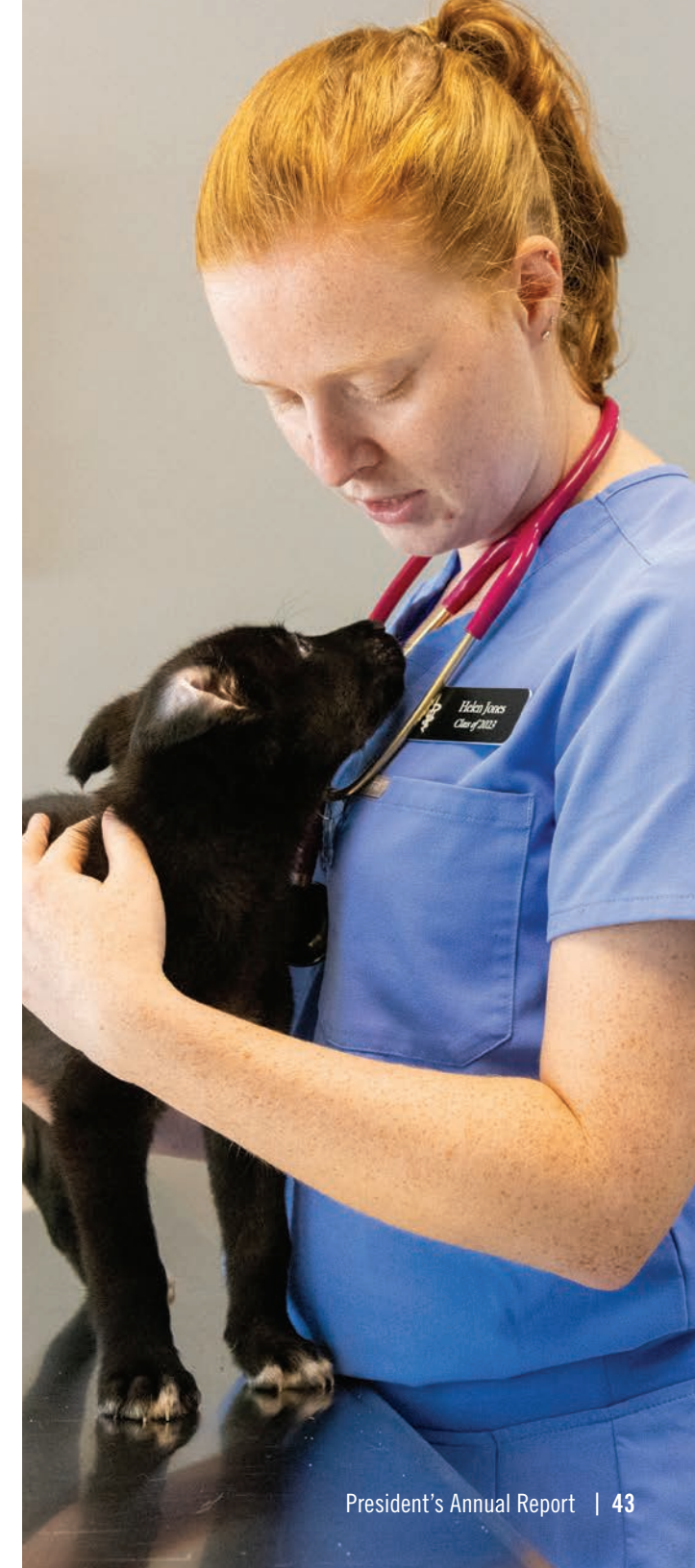
## PARENTS LEADERSHIP COUNCIL

The Parents Leadership Council (PLC), a service-oriented group of highly engaged parents of UGA students, set a record for its PLC Grants program, which awards grants to campus organizations that have a commitment to enhancing undergraduate student life. The group began as 150 families awarding \$145,000 to 22 organizations in 2012, and in FY24, more than 300 families raised over \$1.2 million that will be awarded to 162 campus organizations for the 2024-2025 academic year.

THE STANTON FOUNDATION GAVE  
**\$5.2 MILLION**  
TO THE COLLEGE OF VETERINARY MEDICINE  
TO CREATE A SPECTRUM OF CARE CLINIC

## PRIVATE FOUNDATION SUPPORT

The Stanton Foundation gave \$5.2 million to the College of Veterinary Medicine to create a Spectrum of Care clinic, which will bring a "revolutionary change" to CVM's curriculum, according to Dean Lisa K. Nolan. The Georgia Museum of Art received a \$1 million grant, the largest in the museum's history, from the Elizabeth Firestone Graham Foundation to enhance its permanent collection galleries. Embark Georgia, a network housed at UGA that supports Georgia college students who have experienced foster care and/or homelessness, received \$1.1 million from the Joseph B. Whitehead Foundation's Child Well-Being Fund.





## DISTINGUISHED SERVICE AWARD

The UGAF Board of Trustees announced in October that Judge Steve C. Jones (BBA '78, JD '87) was the latest recipient of its Distinguished Service Award. Jones has served on the UGAF Board of Trustees, the UGA Athletic Association Board, the UGA Alumni Association Board of Directors, and the UGA School of Law's Board of Visitors. In recognition of his dedication to his alma mater, the Foundation allocated \$100,000 in surplus funds to create a scholarship named for Jones that supports first-generation college students.

## DAWG DAY OF GIVING

Dawg Day of Giving, UGA's annual giving day, set a single-day giving record for the third year in a row with 11,711 donations made on March 26. Donors from all 50 states and six countries cumulatively contributed over \$13.8 million to schools, colleges, departments, and programs across campus—including the School of Medicine, which received more than \$3.7 million in support of the school's new facility.

A RECORD  
**11,711 DONATIONS**  
ON 2024 DAWG DAY OF GIVING

## GEORGIA WOMEN GIVE

Georgia Women Give (GWG), a nationwide group of women committed to philanthropy, community, and learning at UGA, has grown significantly in the year since its public launch. The number of donors who have given \$25,000 or more to the group's three funds—supporting scholarships, study abroad, and campus priorities—has reached 152, resulting in over \$3 million committed to GWG funds. In March of this year, 20 first-year students participated in study abroad trips thanks to support from the group.

## LARRY & BRENDA THOMPSON

LARRY THOMPSON – *John A. Sibley Professor in Corporate and Business Law*

BRENDA THOMPSON – *Georgia Museum of Art Director's Leadership Council member*

Larry and Brenda Thompson became transformative supporters of UGA's Georgia Museum of Art when the couple donated 100 works of art by African American artists in 2012. The Thompsons, both UGA Foundation emeritus trustees, also endowed the Larry D. and Brenda A. Thompson Curator of African American and African Diasporic Art, held by Shawnya Harris.

Since then, the museum has continued to recognize the Thompsons' impact through the annual presentation of the Thompson Award to a significant yet underrecognized African American artist.

“We are proud to support the Georgia Museum of Art as we have. They have been wonderful stewards of our collection, and they have made tremendous strides in making space for African American artists and promoting the contributions they've made to the visual arts.”





UNIVERSITY OF GEORGIA

# FINANCIAL STATEMENTS

FY 2023-2024

SOURCES OF CURRENT FUNDS REVENUE

| SOURCES                                                                              | REVENUE                 | % TOTAL       |
|--------------------------------------------------------------------------------------|-------------------------|---------------|
| <b>From the State of Georgia</b>                                                     | <b>667,339,371.00</b>   | <b>27.9%</b>  |
| for Resident Instruction                                                             | 540,486,241.69          | 22.6%         |
| for AU/UGA Medical Partnership                                                       | 7,136,386.31            | 0.3%          |
| for Forestry Research                                                                | 3,260,317.00            | 0.1%          |
| for Forestry Cooperative Extension                                                   | 1,094,707.00            | 0.1%          |
| for Skidaway Inst of Oceanography                                                    | 3,193,374.00            | 0.1%          |
| for Agricultural Experiment Station                                                  | 53,198,289.00           | 2.2%          |
| for Cooperative Extension Service                                                    | 50,059,061.00           | 2.1%          |
| for Marine Extension Service                                                         | 1,760,095.00            | 0.1%          |
| for Marine Institute                                                                 | 1,139,006.00            | 0.1%          |
| for Veterinary Medical Experiment Station                                            | 5,205,967.00            | 0.2%          |
| for Veterinary Medical Teaching Hospital                                             | 805,927.00              | *             |
| <b>From Federal Appropriations</b>                                                   | <b>16,212,813.08</b>    | <b>0.7%</b>   |
| for Agricultural Experiment Station                                                  | 7,329,196.26            | 0.3%          |
| for Cooperative Extension Service                                                    | 8,883,616.82            | 0.4%          |
| <b>From Student Tuition and Fees</b>                                                 | <b>657,662,694.85</b>   | <b>27.5%</b>  |
| for Resident Instruction                                                             | 651,025,167.39          | 27.2%         |
| for Student Activities                                                               | 6,637,527.46            | 0.3%          |
| <b>From Sales, Services, and Miscellaneous Sources</b>                               | <b>262,092,954.31</b>   | <b>10.9%</b>  |
| of Resident Instruction                                                              | 185,171,410.41          | 7.7%          |
| of Forestry Research                                                                 | 1,744,786.82            | 0.1%          |
| of Forestry Cooperative Extension                                                    | 264,276.61              | *             |
| of Skidaway Inst of Oceanography                                                     | 1,368,011.13            | 0.1%          |
| of Agricultural Experiment Station                                                   | 12,911,337.56           | 0.5%          |
| of Cooperative Extension Service                                                     | 17,391,819.87           | 0.7%          |
| of Marine Extension Service                                                          | 914,635.95              | *             |
| of Marine Institute                                                                  | 164,285.06              | *             |
| of Veterinary Medical Teaching Hospital                                              | 32,757,059.44           | 1.4%          |
| of Athens & Tifton Veterinary Laboratories                                           | 8,874,388.60            | 0.4%          |
| of Student Activities                                                                | 530,942.86              | *             |
| <b>From Gifts, Grants, and Research Contracts</b><br>(State, Federal, and Private)** | <b>527,482,796.27</b>   | <b>22.1%</b>  |
| <b>From Auxiliary Enterprises</b>                                                    | <b>257,988,885.37</b>   | <b>10.8%</b>  |
| <b>From Endowment</b>                                                                | <b>2,285,772.87</b>     | <b>0.1%</b>   |
| <b>TOTAL</b>                                                                         | <b>2,391,065,287.75</b> | <b>100.0%</b> |

CURRENT FUNDS EXPENDITURES BY BUDGETARY FUNCTION

| BUDGETARY FUNCTION                      | EXPENDITURES            | % TOTAL       |
|-----------------------------------------|-------------------------|---------------|
| <b>Instruction</b>                      | <b>404,502,494.39</b>   | <b>16.9%</b>  |
| <b>Research</b>                         | <b>601,468,435.05</b>   | <b>25.2%</b>  |
| Resident Instruction                    | 444,236,206.53          | 18.6%         |
| AU/UGA Medical Partnership              | 411,951.69              | *             |
| Forestry Research                       | 15,809,959.96           | 0.7%          |
| Skidaway Inst of Oceanography           | 6,447,706.64            | 0.3%          |
| Agricultural Experiment Station         | 122,001,724.31          | 5.1%          |
| Marine Extension Service                | 1,923,884.69            | 0.1%          |
| Marine Institute                        | 1,148,578.45            | *             |
| Veterinary Medical Experiment Station   | 8,056,338.60            | 0.3%          |
| Athens & Tifton Veterinary Laboratories | 1,432,084.18            | 0.1%          |
| <b>Public Service</b>                   | <b>245,498,457.28</b>   | <b>10.2%</b>  |
| Resident Instruction                    | 155,049,885.56          | 6.5%          |
| Forestry Cooperative Extension          | 3,017,421.06            | 0.1%          |
| Skidaway Inst of Oceanography           | 10,479.56               | *             |
| Cooperative Extension Service           | 76,783,369.02           | 3.2%          |
| Marine Extension Service                | 2,875,453.44            | 0.1%          |
| Athens & Tifton Veterinary Laboratories | 7,761,848.64            | 0.3%          |
| <b>Academic Support</b>                 | <b>202,928,006.80</b>   | <b>8.5%</b>   |
| Resident Instruction                    | 169,014,095.38          | 7.1%          |
| AU/UGA Medical Partnership              | 119,695.51              | *             |
| Skidaway Inst of Oceanography           | 50,807.22               | *             |
| Agricultural Experiment Station         | 1,256,301.71            | 0.1%          |
| Veterinary Medical Experiment Station   | 192,729.64              | *             |
| Veterinary Medical Teaching Hospital    | 32,294,377.34           | 1.3%          |
| <b>Student Services</b>                 | <b>56,317,276.38</b>    | <b>2.4%</b>   |
| Resident Instruction                    | 48,624,752.83           | 2.1%          |
| Student Activities                      | 7,692,523.55            | 0.3%          |
| <b>Institutional Support</b>            | <b>116,937,909.11</b>   | <b>4.9%</b>   |
| Resident Instruction                    | 116,789,333.98          | 4.9%          |
| Skidaway Institute of Oceanography      | 148,575.13              | *             |
| <b>Physical Plant</b>                   | <b>267,173,119.79</b>   | <b>11.2%</b>  |
| Resident Instruction                    | 247,313,255.25          | 10.5%         |
| AU/UGA Medical Partnership              | 1,017,234.19            | *             |
| Forestry Research                       | 905,958.60              | *             |
| Skidaway Inst of Oceanography           | 2,362,753.51            | 0.1%          |
| Agricultural Experiment Station         | 9,046,641.40            | 0.4%          |
| Cooperative Extension Service           | 4,659,532.52            | 0.2%          |
| Marine Extension Service                | 2,711.76                | *             |
| Marine Institute                        | 128,835.93              | *             |
| Veterinary Medical Experiment Station   | 99,149.83               | *             |
| Veterinary Medical Teaching Hospital    | 398,053.96              | *             |
| Athens & Tifton Veterinary Laboratories | 106,643.75              | *             |
| Student Activities                      | 1,132,349.09            | *             |
| <b>Scholarships and Fellowships</b>     | <b>223,781,609.02</b>   | <b>9.4%</b>   |
| Resident Instruction                    | 223,127,287.58          | 9.4%          |
| AU/UGA Medical Partnership              | 50,675.00               | *             |
| Forestry Research                       | 64,776.75               | *             |
| Forestry Cooperative Extension          | 1,602.00                | *             |
| Skidaway Inst of Oceanography           | 57,186.22               | *             |
| Agricultural Experiment Station         | 327,509.21              | *             |
| Cooperative Extension Service           | 8,000.00                | *             |
| Marine Extension Service                | 89,652.26               | *             |
| Veterinary Medical Experiment Station   | 45,320.00               | *             |
| Athens & Tifton Veterinary Laboratories | 9,600.00                | *             |
| <b>Auxiliary Enterprises</b>            | <b>269,035,179.69</b>   | <b>11.3%</b>  |
| <b>TOTAL</b>                            | <b>2,387,642,487.51</b> | <b>100.0%</b> |



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Executive Vice-Chair  
General Wholesale Beer Company  
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- BONNEY S. SHUMAN**  
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Retired, Stratix Corporation  
St. Simons Island, GA
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Carrollton, GA

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Athens, GA

- MIDDLETON A. PARKER JR.**  
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Management  
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Athens, GA
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Vice President for Development and  
Alumni Relations and Executive  
Director of the UGA Foundation  
University of Georgia  
Athens, GA

CUMULATIVE GIVING SOCIETIES

THE CRYSTAL ARCH SOCIETY

The Crystal Arch Society, recognizing gifts of \$10 million and above, is named for the University of Georgia's most recognizable symbol and the main entrance to campus, the Arch. Erected in the 1850s, the Arch is UGA's most revered landmark, patterned after the great seal of the state of Georgia.

- Anonymous (5)  
Daniel P. and Kathelen V. Amos  
Callaway Foundation, Inc.  
The Coca-Cola Company &  
The Coca-Cola Foundation  
\*Mr. and Mrs. Alston D. Correll Jr.  
Jim Cox Jr. Foundation  
The Delta Air Lines Foundation  
The Bill and Melinda Gates Foundation  
Georgia Power Company and Foundation  
The Goizueta Foundation  
Mr. M. Douglas Ivester and  
Mrs. Kay Grindle Ivester  
W. K. Kellogg Foundation  
Kimberly-Clark Corporation  
\*Donald M. Leebern Jr.  
\*Cora Nunnally Miller  
\*Mr. C. L. Morehead Jr.  
Doris Adams Ramsey and  
Bernard B. Ramsey  
\*C. Herman Terry and  
Mary Virginia Terry  
\*Mr. Charles H. Wheatley  
\*Jane S. Willson and \*W. Harry Willson  
Robert W. Woodruff Foundation

THE ABRAHAM BALDWIN SOCIETY

The Abraham Baldwin Society, recognizing gifts of \$5 million and above, is named for the legendary Georgia statesman, educator, and founder of the University of Georgia. Abraham Baldwin wrote UGA's charter, the first ever written and adopted for a state-supported public university.

- Anonymous (3)  
American Cancer Society  
Mr. and Mrs. Craig Barrow III  
Benson's, Inc.  
\*Mr. Howard E. Benson and  
Mrs. Robin J. Benson  
Mr. and Mrs. Larry R. Benson  
\*Mrs. Carolyn W. Bryan  
James E. Butler Jr.  
\*Mr. and \*Mrs. Don E. Carter  
Phillip and Betty Casey  
Chick-fil-A, Inc.  
George and Celia Fontaine  
Jack and Nancy Fontaine  
Georgia Crown Distributing Company  
Dr. John M. Godfrey and  
Mrs. Flavel M. Godfrey  
\*Mr. Milton Anthony Greene and  
Mrs. Joy Stone Greene  
Dr. and Mrs. Matthew Heric  
IBM Corporation  
Mr. and Mrs. Michael A. Kahn  
Carlos and Marguerite Mason Trust  
\*John N. McEachern Jr.  
John and Marilyn McMullan  
Gordon E. and  
Betty I. Moore Foundation  
W. Newton Morris  
Charitable Foundation  
Mr. and Mrs. C. V. Nalley III  
Mr. and \*Mrs. Sanford H. Orkin  
Dr. Robert T. Osborne Estate  
\*Kay T. and John R. Parker Jr.  
John W. "Jack" and  
Cynthia W. "Cindy" Rooker  
Richard B. Russell Foundation, Inc.  
\*The Honorable and  
Mrs. Carl E. Sanders  
John Frank Sands and Alice Green Sands  
\*Mr. Sidney Samuel Thomas  
Mr. and Mrs. James C. Turner  
Wormsloe Foundation, Inc.

THE 1785 SOCIETY

The 1785 Society, recognizing cumulative gifts of \$1 million and above, is named for the year that the University of Georgia was chartered by the Georgia General Assembly and pays homage to UGA's impressive history and tradition of achievement as the birthplace of public higher education in America.

- Anonymous (19)  
\*Mr. and \*Mrs. W. R. Acree  
Mr. John A. Addison Jr. and  
Mrs. Loveanne Addison  
Mr. Dean A. Adelman and  
Mr. Gary P. Jackson  
\*Dr. Omer Clyde Aderhold and  
Mrs. Bess Parr Aderhold  
Mr. John G. Alston Sr. and  
Mrs. Gayle S. Alston  
\*Ambassador and  
Mrs. Philip H. Alston Jr.  
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American Chemical Society  
American Heart Association  
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Dr. and \*Mrs. James W. Andrews Jr.  
The Annenberg Foundation  
Muffet and Rich Arroll  
AT&T  
Bayer Corporation  
Bayer CropScience, LP  
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Mrs. Carol F. Beltran  
Mr. W. Douglas Benn and  
Mrs. Mickey Benn  
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\*Mrs. Floy Fantona Bisson  
Mr. James H. Blanchard and  
Mrs. Frances S. Blanchard  
The Arthur M. Blank Family Foundation  
\*Mrs. Martha E. Bonbright  
James G. Boswell Foundation Trust  
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Mrs. Pamela Bowers  
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Mr. Bob Bradley  
Bradley-Turner Foundation

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Mrs. Cheryl Brown  
Stuart and Joanna Brown  
Mr. Terry S. Brown and Mrs. Lisa Brown  
Mr. Larry D. Burns and  
Ms. Ann Roberts Burns  
Mr. Robert E. Burton and  
Mrs. Maxine H. Burton  
Dr. and Mrs. M. Daniel Byrd  
Mr. Brian P. Cain and  
Mrs. Kimberly M. Cain  
Camp Fortson  
Chris Cannon  
John Huland Carmical Foundation, Inc.  
Carnegie Corporation of New York  
\*Mr. and \*Mrs. W. C. Carter  
\*Dr. Verner F. Chaffin and  
\*Mrs. Ethel Tison Chaffin  
\*Mr. W. B. Chambers  
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Mrs. Julie R. Chandler  
Mark Chandler  
Tim and Leah Chapman  
Mr. Michael V. Cheek and  
Mrs. Runell S. Cheek  
Mr. John P. Cheeley  
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Jim and Ritu Childs  
Natalie Smith Childs  
Susan and Millard Choate  
Dr. Chung K. Chu and Mrs. Jee H. Chu  
\*Natalie Cohen  
Ryan and Julie Colich  
Peter David Conlon  
\*Rachel Cosby Conway  
Mrs. Elizabeth A. Cordell and  
Mr. H. Lindsey Cordell III  
\*Mr. and Mrs. James Perry Cotton Jr.  
Covenant Foundation, Inc.  
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Mrs. Elizabeth B. Crawford  
Mr. Robert C. Crews II  
Mr. Jacob F. Crowe and  
Mrs. Tracie P. Crowe  
Mrs. Charlotte C. Crozier and  
Mr. William H. Crozier Jr.  
Mr. Alton L. Darby and Mrs. Cathy Darby  
Martha Randolph Daura and  
Thomas W. Mapp  
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